

MONIR UDDIN

Senior FP&A | Finance Business Partnering | Finance Transformation

Commercially focused finance leader with 15+ years of experience turning complex financial and operational data into clear executive decisions. Experienced across real estate, hospitality, healthcare, FMCG, aerospace and defence, automotive, banking, technology and utilities.



Target roles: Head of FP&A - Senior FP&A Manager - Finance Business Partner - Finance Transformation

15+ YEARS IN FINANCE	20 TEAM SIZE LED	42 SAP COMPANY CODES	QAR 156m REVENUE REPORTING IDENTIFIED
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SELECTED CAREER IMPACT

+15%	Improved forecast accuracy through a standardised planning process linking financial models, operational KPIs and commercial measures.
20%	Accelerated month-end reporting while strengthening the completeness of executive performance information.
2 days	Removed from period-end close by automating SAP FICO activities across 42 company codes and reducing manual intervention.
90%	Reduced the reporting cycle by replacing recurring manual workflows with governed Power BI dashboards and automated data models.

CORE VALUE PROPOSITION

Planning and forecasting	Performance and insight	Transformation and control
Driver-based forecasting, budgeting governance, scenario modelling and cash-flow planning.	Executive reporting, variance diagnosis, KPI design and commercially relevant commentary.	Reporting automation, process improvement, data visualisation and scalable finance governance.
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HOW I APPROACH A NEW FP&A LEADERSHIP ROLE

A practical first-90-days framework focused on control, insight and sustainable adoption.

01 Diagnose Map planning, reporting, data and stakeholder pain points. Confirm decision priorities, ownership and control risks.	02 Stabilise Strengthen forecast ownership, reporting cadence, KPI definitions and management commentary.	03 Transform Prioritise automation, establish a driver-based roadmap and embed measurable ways of working.
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AI-ENABLED FINANCE - CONTROLLED, PRACTICAL AND HUMAN-LED

Claude training complements practical reporting automation and analytics experience. My approach treats AI output as a draft to be reconciled, challenged and approved by finance before use.

- 1. Controlled input** - Use approved, non-sensitive data with clear definitions and access controls.
- 2. Structured prompt** - Request variance drivers, exceptions, questions and a draft management narrative using a defined template.
- 3. Finance validation** - Reconcile claims to source data, test commercial logic and remove unsupported conclusions.
- 4. Decision output** - Convert validated analysis into concise commentary, owners, decisions and follow-up actions.

SYSTEMS, CREDENTIALS AND SECTOR EXPERIENCE

SYSTEMS	QUALIFICATIONS
SAP - Power BI - Excel - Alteryx - SQL - Oracle / Hyperion	BA (Hons) Business & Finance - ACCA part-qualified - FPAP - FMVA - CMSA - Alteryx Designer Core
AI LEARNING	SECTOR EXPERIENCE
Building with the Claude API - Claude Code 101 - Claude Platform 101	Real estate - Hospitality - Healthcare - FMCG - Aerospace and defence - Automotive - Banking - Technology - Utilities

SELECTED ORGANISATIONAL EXPERIENCE

Assets Group - Hamad Medical Corporation - Rolls-Royce - Infor - Britvic Soft Drinks - Jaguar Land Rover - National Express West Midlands - Royal Bank of Scotland

DISCUSS A SENIOR FINANCE OPPORTUNITY

Review the full portfolio, interactive FP&A decision lab and detailed case studies at muddin.co.uk.

CONTACT MONIR